



CCJCC Drug Court Conference Services for the Homeless Population

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**Michael Castillo, CEO;
Cheri Todoroff, DHS;
Sandy Song, DPH;
Lise Ruiz, DMH**



Los Angeles County Homeless Initiative

- Launched in August 2015
- Seizing the moment: Historic opportunity to combat homelessness throughout Los Angeles County
- Initial Goal: Develop a comprehensive set of recommended County strategies to combat homelessness, including strategies in which cities can participate
- Inclusive and collaborative planning process – 25 County departments, 30 cities, over 100 community organizations



Approved Strategies

(Approved by the Board on 2/9/2016)

- 47 strategies divided into six areas:
 - Prevent Homelessness
 - Subsidize Housing
 - Increase Income
 - Provide Case Management and Services
 - Create a Coordinated System
 - Increase Affordable/Homeless Housing
- Key Principles: Collaboration; investing in proven strategies; leveraging mainstream systems; and seamless, client-centered services



Measure H

- ¼ cent increase to the County's sales tax commencing after July 1, 2017, to fund services, rental subsidies and housing
- Tax revenue estimate: \$355 Million annually for ten years (solely to be used to combat homelessness)



Measure H: Legal Requirements

- Citizens' Oversight Advisory Board will monitor and evaluate spending of tax revenue
- An annual independent audit will be conducted to report on the amount of tax revenues collected and expended and the status of projects and services funded
- Tax revenue dedicated to funding support services intended to complement "Brick and Mortar" Initiatives to build housing



Measure H: Planning Process

Recommendations to the Board of Supervisors regarding the distribution of the revenue from the March 2017 ballot measure were developed through an inclusive planning process that brought together:

- County Departments
- Los Angeles Homeless Services Authority
- United Way - Home for Good
- Cities and Councils of Government
- Homeless service providers and technical advisors
- People with lived homeless experience



Planning Timeline - 2017

- March 23 – May 10: Five Measure H Revenue Planning Process Workgroup Meetings were Convened
- Late April – Early May: Community input was obtained
- June 1: Homeless Policy Deputies reviewed and discuss and provided feedback on the recommendations
- June: Board meeting to review and deliberate on recommendations



Why is this a Priority for DMH?

- Approximately 30% of the homeless population in Los Angeles County have a mental illness
- DMH's **Mission** is to support the recovery of individuals with mental illness
- **Recovery** is a process of change through which individuals improve their health and wellness, live a self-directed life, and strive to reach their full potential.
 - Four major dimensions that support a life in Recovery:
 - Health
 - **Home - A stable and safe place to live**
 - Purpose
 - Community



DMH's Approach to Ending Homelessness for our Clients

- Developing specialized community-based programs that target the homeless population
- Increasing our portfolio of housing resources
- Participating in collaborative efforts to end homelessness



DMH Programs that Target the Homeless Population

- Mental Health Services Act Full Service Partnership programs including specialized Integrated Mobile Health Teams
- Projects for Assistance in Transition from Homeless Teams
- Senate Bill 82 Mobile Triage Teams
- Multidisciplinary Integrated Teams



Important Aspects of Programs that Target the Homeless Population

- Services are field/street based
- Services are provided by a team
- Services are intensive – a low staff to client ratio
- Evidence-based practices including the following are used:
 - Housing First
 - Harm Reduction
 - Motivational Interviewing
- A whatever it takes approach is taken



Important Aspects of DMH Programs that Target the Homeless Population

- Able to provide for basic needs (food, shelter clothing)
- Trauma informed treatment
- Focus on assisting people with transitioning into permanent housing and providing the supports for them to be successful in housing



Exodus Recovery IMHT doing street outreach



DMH Housing Resources

- Temporary Shelter Program
- Tenant-based subsidies such as Shelter Plus Care, Homeless Section 8 and Flexible Housing Subsidy Pool
 - DMH currently has 12 contracts with the City and County Housing Authorities
- MHPA Housing Program – funding for capital development and on-site supportive services in permanent supportive housing in exchange for set aside units targeting individuals or families with a mental illness.
 - Approx. \$140 million invested in 53 projects countywide (1,130 units)
 - 34 projects currently open and occupied



DMH Housing Resources

- With the tenant-based subsidies and MHSA Housing Program, tenants only pay 30% of income, subsidy pays the remainder
- Housing Assistance Program
 - Security Deposit
 - Household goods
 - Utility assistance
 - Eviction prevention



DMH Housing Inventory

RESOURCE	Units	Shelter Beds (Any given day)
Homeless Section 8	255	
Homeless Veterans Initiative	50	
Tenant-Based Supportive Housing Program	325	
Shelter + Care	1,386	
MHSA Housing Program	1,130	
MHSA Housing Trust Fund	489	
Flexible Housing Subsidy Pool	49	
Temporary Shelter Bed -- TAY		25
Temporary Shelter Bed -- Adult		168
TOTAL	3,509	193



Future Resources

- Homeless Initiative/Measure H Investments
 - Housing FSPs
- Homeless FSPs that will be a resource for outreach teams
- No Place Like Home
 - MHSA funds used to secure a \$2 billion bond to build more permanent supportive housing



DPH Mission

*To protect health, prevent disease and injury, and
promote health and well-being for everyone in
Los Angeles County*



DPH Mission

- DPH strives to support policies, practices and programs that lead to healthier environments.
- Public Health is committed to reducing health disparities through collaborations with a wide range of partners.
- Homelessness and health are closely linked.



DPH and Homelessness

- Supports homeless shelters and emergency preparedness efforts:
 - Environmental Health conducts assessments and facility inspections of emergency shelters.
 - Community Health Services provides TB screenings, flu vaccinations and other immunizations services at shelters.
 - Emergency Preparedness & Response Division and other DPH programs partner with various agencies to address homeless encampments.
- C3 street-based outreach.
- Skid Row Assessment Team.



DPH and Homelessness

- TB Control works collaboratively with other agencies to implement TB screening and other services to the homeless population living/staying in the Skid Row area.
 - Short course therapy
 - In 2015 and 2016, a total of 233 homeless patients were enrolled in Latent TB Infection treatment





DPH and Measure H

- DPH submitted proposals for two Measure H eligible strategies:
 - B7: Interim/Bridge Housing for Those Exiting Institutions
 - D7: Provide Services for Permanent Supportive Housing





Strategy B7

- Strategy goal is to increase the interim/bridge housing stock across the County for homeless individuals exiting institutions (e.g. jails, hospitals, residential SUD treatment).
- DPH proposes to provide Recovery Bridge Housing (RBH) through Substance Abuse Prevention and Control's contracted agencies.



Recovery Bridge Housing (RBH)

- Recovery oriented, peer supported housing with concurrent outpatient substance use disorders (SUD) treatment
- Safe interim living environment for those engaged in SUD and transitioning into permanent housing
- Priority for RBH will be given to homeless adults, including the criminal justice, inpatient step down, TAY, HIV/AIDS, and perinatal populations



Recovery Bridge Housing (RBH)

- Maximum length of stay is 90 days, per calendar year (may be extended for perinatal population)
- Substance Abuse Prevention and Control will provide oversight to ensure quality and adherence to applicable rules and requirements





Strategy D7

- Goal of the strategy is to provide high quality tenant supportive services, and when necessary, a local rent subsidy to ensure affordable housing for chronically homeless people.
- DPH proposed to provide on-site SUD outreach, assessment and referral, and service navigation services.



DPH

The connection between the health and dwelling of the population is the most important one that exists.

—Florence Nightingale (1820–1910)



DHS Housing for Health

Goals:

- 1. Create 10,000 units of housing**
- 2. End homelessness in LA County**
- 3. Reduce inappropriate use of expensive health care resources**
- 4. Improve health outcomes for vulnerable populations**



DHS Housing for Health

Population:

Homeless individuals with physical and/or behavioral health conditions, high utilizers of public services, and other vulnerable populations.



DHS Housing for Health

Interim Housing:

Recuperative Care (~300 Beds)

- Provides short-term care for homeless clients who are recovering from an acute illness or injury or have a condition that would be exacerbated by living on the street or in shelter
- Program offers temporary housing, medical and mental health monitoring, meals, case management, and transportation

Stabilization Housing (~500 Beds)

- Provides short-term housing and support for homeless clients who are moving into permanent housing soon
- Program offers temporary housing, meals, case management, and transportation



DHS Housing for Health

Permanent Housing

Permanent Supportive Housing

- Permanent housing with rental subsidies and on-site/mobile supportive services for homeless clients with complex health and/or behavioral health conditions

Rapid Re-Housing

- Time limited rental assistance and targeted supportive services for clients with low to moderate housing barriers



DHS Housing for Health

HFH Permanent Housing includes:

- Rental Subsidies (Flexible Housing Subsidy Pool and Federal subsidies)
- Housing
- Intensive Case Management Services



DHS Housing for Health

Intensive Case Management Services:

- Every client connected to services
- Individualized service planning; linkages to health, mental health, and substance use disorder services; benefits establishment
- Help clients retain housing and reach health and wellbeing goals
- Services provided by on-site staff or mobile teams

CLIENT FLOW

CLIENT IDENTIFICATION

by CES, hospitals/clinics, supportive services partners

REVIEW/EVALUATE/ROUTE REFERRALS

by HFH Administrative/Clinical Team

INTERIM HOUSING

PERMANENT HOUSING

RECUPERATIVE CARE

STABILIZATION HOUSING

PERMANENT HOUSING



DHS Housing for Health

- **Over 3,000 clients housed**
- **96%** retention rate in housing after **12 months**
- **Reduction in hospital utilization** by homeless clients before and after housing:
 - **67%** reduction in emergency room visits
 - **76%** reduction in inpatient days
- **RAND Evaluation** includes impact of PSH on client outcomes and utilization of health, mental health, substance use disorder, custody, probation, and public social services (Summer 2017)



DHS Housing for Health

Measure H:

- B3 – Expand Rapid Rehousing
- B7 – Interim/Bridge Housing for those Exiting Institutions
- C4/C5/C6 – Countywide Benefits Advocacy
- D2 – Jail In Reach
- D4 – Regional Integrated Re-entry Network
- D7 – Provide Services for Permanent Supportive Housing
- E6 – Expand Countywide Outreach System
- E8 – Enhance the Emergency Shelter System